



VISION 2020 MID-TERM REVIEW PARTICIPANTS

EXECUTIVE COMMITTEE

R. Bowen Loftin '71, *President and Chair, Vision 2020 Mid-Term Review*

Bryan R. Cole '75, *Professor, Educational Administration and Co-Chair, Vision 2020 Mid-Term Review*

Jorge Bermudez '73, *President and CEO, Byebrook Group*

Richard A. Box '61, *Member, Board of Regents, The Texas A&M University System*

Albert S. Broussard, *Professor, Department of History*

Eddie J. "Ed" Davis '67, *President, Texas A&M Foundation*

Jeff Pickering, *Student Body President FY2011-2012*

Robert W. Harvey '77, *President, RWH Ventures, LLC, Houston, Texas*

Daniel J. Holt '74, *Past President, Blinn College*

Jeannie Laird '96, *Chair, University Staff Council*

Jack E. Little '60, *President and CEO, Shell Oil Company (Retired)*

Rodney P. McClendon '07, *Vice President for Administration*

Elaine Mendoza '87, *Member, Board of Regents, The Texas A&M University System*

Douglas J. Palmer, *Dean, College of Education & Human Development*

Jacob Robinson '11, *Student Body President FY2010-2011*

Abe Saavedra, *Clinical Professor, Department of Educational Administration*

Thomas Saylak '82, *President, Teewinot Holding LLC, Scarsdale, New York*

Robert Strawser, *Speaker, Faculty Senate, and Professor, Department of Accounting*

Andrew "Drew" Shelnett '11, *President, Graduate Student Council, FY2010-2011*

Karan L. Watson, *Provost and Executive Vice President for Academic Affairs*

LtGen Joseph F. Weber '72, (USMC) Ret. *Vice President for Student Affairs*

Sherry J. Yennello, *Professor, Department of Chemistry, and Associate Dean for Faculty Affairs*

STEERING COMMITTEE

J. Martyn Gunn, *Special Advisor to the Provost & Executive Vice President for Academic Affairs, Faculty Imperative Study Team*

Karen L. Butler-Purry, *Associate Provost and Dean, Graduate Studies, Graduate Imperative Study Team*

Pamela Matthews '81, *Vice Provost for Academic Affairs*, **Undergraduate Imperative Study Team**

Charles A. Johnson, *Senior Associate Vice President for Research*, **Letters, Arts & Sciences Imperative Study Team**

Eleanor M. Green, *Dean, College of Veterinary Medicine & Biomedical Science* **Professional Programs Imperative Study Team**

Christine A. Stanley '85, *Vice President & Associate Provost for Diversity*, **Diversity Imperative Study Team**

Pierce E. Cantrell, *Vice President & Associate Provost for Information Technology*, **Knowledge Information Imperative Study Team**

C. J. Woods, *Assistant Vice President for Student Affairs*, **Physical Environment Imperative Study Team**

Chad Wootton '96, *Associate Vice President for External Affairs*, **Community Imperative Study Team**

Antonio Cepeda-Benito, *Dean of Faculties and Associate Provost* **Governance Imperative Study Team**

B.J. Crain '82, *Vice President for Finance & Chief Financial Officer*, **Resource Parity Imperative Study Team**

Mark Hussey '79, *Vice Chancellor & Dean, College of Agriculture & Life Science*, **Commitment to Texas Imperative Study Team**

Robert T. Bisor, III '86, *Director of Community Development and Coordinator, Vision 2020 Mid-Term Review*

Linda Newman, *Assistant to the Assistant Provost for Academic Affairs and Administrative Assistant to the Vision 2020 Mid-Term Review*

Genyne Royal, *Doctoral Student, Educational Administration and Human Resource Development Mid-Term Review, and President, Graduate Student Council FY2011-2012*

IMPERATIVE STUDY TEAMS (IST)

IMPERATIVE 1: FACULTY

J. Martyn Gunn, *Special Advisor to the Provost and Executive Vice President for Academic Affairs and Chair, IST 1*

Angie Hill Price '87, *Associate Professor of Engineering Technology and Industrial Distribution and Co-Chair, IST 1*

Daniel W. Conway, *Professor and Head, Department of Philosophy*

Fred A. Bonner, *Associate Dean, Dean of Faculties*

Mary Bryk, *Associate Professor, Department of Biochemistry and Biophysics*

Susan B. Egenolf '89, *Associate Professor, Department of English*

Charles A. Ellison '76, *President, The Ellison Firm*

Melissa A. Kay '93, *Academic Business Administrator II, Department of Biochemistry and Biophysics*

Wendy Keeney-Kennicutt, *Senior Lecturer, Department of Chemistry*

H. Joseph Newton, *Dean, College of Science*

Glenn A. Phillips '01, *Graduate Student, College of Education and Human Development*

R. Douglas Slack, *Professor & Associate Department Head, Department of Wildlife and Fisheries Science*

Valerie E. Taylor, *Professor and Department Head, Department of Computer Science*

IMPERATIVE 2: GRADUATE

Karen Butler-Purry, *Associate Provost for Graduate Studies and Chair, IST 2*

Dave Wentling, *Assistant Vice President for Graduate Studies & Ombudsperson, and Co-Chair, IST 2*

Nancy M. Amato, *Professor, Department of Computer Science*

Craig J. Coates, *Associate Professor, Department of Entomology*

Shannon Farrell, *Doctoral Student, College of Agriculture and Life Sciences*

Lee A. Fitzgerald, *Professor, Department of Wildlife and Fisheries Sciences*

Gregory H. Huff '92, *Assistant Professor, Department of Electrical Engineering*

Chance W. Lewis, *Associate Professor, Department of Teaching Learning and Culture*

Annie S. McGowan, *Associate Professor, Department of Accounting*

Kenneth J. Meier, *Distinguished Professor, Department of Political Science*

Jeryl L. Mumpower, *Director of the Master of Public Service and Administration Program, Bush School of Government and Public Service*

Forster O. Ndubisi, *Professor and Department Head, Department of Architecture and Urban Planning*

Larry J. Oliver, *Professor, Department of English*

Dave W. Reed, *Associate Dean for Graduate Programs, College of Agriculture and Life Sciences*

Masha Sukovic '06, *Doctoral Student, College of Liberal Arts*

Karen L. Wooley, *Professor and W.T. Doherty-Welch Chair in Chemistry*

Larry Zuber, *Assistant Vice President for Development, Texas A&M Foundation*

IMPERATIVE 3: UNDERGRADUATE

Pamela Matthews '81, *Vice Provost for Academic Affairs, and Chair, IST 3*

Kristin Harper '83, *Executive Director for Undergraduate Studies, and Co-Chair, IST 3*

Mary V. Alfred, *Associate Dean, College of Education and Human Development, and Professor of Educational Administration*

G. Kemble Bennett, *Vice Chancellor and Dean, Dwight Look College of Engineering*

Frederick O. Boadu, *Professor and Department Head, Department of Agricultural Economics*

Chris Esparza '13, *Academic Affairs Chair, Texas A&M Student Senate*

Holly C. Gaede, *Senior Lecturer,
Department of Chemistry*

Cynthia Hernandez '94, *Special Assistant
to the Vice President for Student Affairs*

Pablo Marvin '66, *Outstanding
International Alumnus (2006), Distinguished
Alumnus (2009)*

Mary Jo Richardson, *Professor,
Department of Oceanography*

James R. Rogers, *Associate Professor and
Department Head, Department of Political
Science*

IMPERATIVE 4: LETTER, ARTS & SCIENCES

Charles A. Johnson, *Senior Associate Vice
President for Research, and Chair, IST 4*

Sarah W. Bednarz '92, *Associate Dean for
Academic Affairs, and Professor,
Department of Geography*

José Luis Bermúdez, *Dean, College of
Liberal Arts*

Sumana Datta, *Executive Director,
University Honors Program*

Kim R. Dunbar, *Davidson Professor of
Science and Distinguished Professor,
Department of Chemistry*

Edward S. Fry, *George P. Mitchell
Professor of Experimental Physics and
Department Head, Department of Physics
and Astronomy*

Judith A. Hamera, *Professor and Head,
Department of Performance Studies*

Claire E. Katz, *Associate Professor,
Department of Philosophy and Humanities,
and Director, Women's and Gender Studies*

Verna M. Keith, *Professor, Department of
Sociology and Director, Race & Ethnic
Studies Institute*

Quan Li, *Professor, Department of Political
Science, and Director, Program on
International Conflict and Cooperation*

César Malavé, *Associate Dean, Dwight
Look College of Engineering, and Assistant
Director, Texas Engineering Experiment
Station*

Michael S. Pilant, *Professor, Department of
Mathematics*

Louis G. Tassinary, *Executive Associate
Dean, College of Architecture*

Larry J. Walker, Jr. '97, *Director of
Development, Texas A&M Development
Foundation*

Thomas E. Wehrly, *Professor, Department
of Statistics*

IMPERATIVE 5: PROFESSIONAL PROGRAMS

Eleanor M. Green, *Dean, College of
Veterinary Medicine and Biomedical
Sciences, and Chair, IST 5*

Kenita S. Rogers '86, *Professor and
Associate Dean, College of Veterinary
Medicine and Biomedical Sciences, and Co-
Chair, IST 5*

Robin L. Autenrieth, *Professor,
Department of Civil Engineering, and
Associate Dean for Graduate Programs,
Dwight Look College of Engineering*

Glenda E. Byrns '07, *Clinical Assistant
Professor, Department of Educational
Psychology*

Terri Callery '80, *Assistant Director, Professional Programs, Mays Business School*

Barbara J. Gastel, *Associate Professor, Department of Veterinary Integrative Biosciences*

Michael J. O'Brien, *Professor and Associate Department Head for Professional Programs, Department of Architecture*

IMPERATIVE 6: DIVERSITY

Christine Stanley '85, *Vice President for Diversity, and Chair, IST 6*

Becky R. Pettitt '97, *Assistant Vice President and Associate Provost for Diversity, and Co-Chair, IST 6*

Noberto Espitia '76, *Animal Clinic Supervisor, College of Veterinary Medicine and Biomedical Sciences*

Joe R. Feagin, *Professor and Endowed Chair, Department of Sociology*

James C. Flagg '74, *Associate Professor, Department of Accounting*

Archana J. Gawde '13, *Graduate Student, College of Agriculture and Life Sciences*

Cecilia Giuste, *Assistant Professor, Department of Landscape Architecture and Urban Planning*

Herb Goodman, *International Programs Enhancement and Coordination Committee External*

Ann L. Kenimer, *Associate Dean of Faculties*

Vanessa Lee '11, *Undergraduate Student, Corps of Cadets*

Kassandra D. Letton, *Chief Information Officer and Director of Information Systems, Texas Transportation Institute*

César Malavé, *Professor and Associate Dean, Dwight Look College of Engineering Assistant Director, Texas Engineering Experiment Station*

Jeryl L. Mumpower, *Director of the Master of Public Service and Administration Program, Professor, and Joe R. and Teresa Lozano Long Chair in Business and Government*

James M. Rosenheim, *Professor, Department of History, and Director of the Glasscock Center*

Timothy P. Scott '89, *Associate Dean, College of Science*

Ping Xiang, *Associate Professor, Department of Health and Kinesiology, and Director of International Initiatives, College of Education and Human Development*

IMPERATIVE 7: LIBRARY AND INFORMATION TECHNOLOGY

Pierce E. Cantrell, *Vice President and Associate Provost for Information Technology, and Chair, IST 7*

Stephen P. Balfour '90, *Director, Information Technology, College of Liberal Arts*

Walter W. Buchanan, *Professor and Head, Department of Engineering Technology and Industrial Distribution*

Esther E. Carrigan, *Professor and Director, Medical Science Library*

John J. Leggett '76, Associate Dean for Digital Initiatives and Director of the Digital Library; Department Digital Initiatives – Texas A&M University Libraries, and Professor, Department of Computer Science

Michael L. Maciel '84, Data Analyst, Department Administrative Services, Texas A&M University Libraries

H. Joseph Newton, Dean, College of Science

R. Lee Panetta, Professor, Department of Atmospheric Sciences, and Chair, High Performance Computing Steering Committee

James M. Rosenheim, Director, Melburn G. Glasscock Center for Humanities Research, and Professor, Department of History

James C. Sacchetti, Professor, Department of Biochemistry and Biophysics

Andrew R. Shelnett '11, Graduate Student Council President,

Steven E. Smith '01, Professor and Associate Dean of Collections and Services Department Collection Services and Innovation - Texas A&M University Libraries

F. Michael Speed '68, Professor, Department of Statistics, and Associate Dean for Technology Mediated Instruction, College of Science

IMPERATIVE 8: PHYSICAL ENVIRONMENT

C.J. Woods, Assistant Vice President for Student Affairs, and Chair, IST 8

Cynthia A. Gay '76, Director, Marketing and Communications

Thomas W. Dew, Jr. '07, Assistant Director, Physical Plant

Collin R. Laden '10, Undergraduate Student, Memorial Student Center President
Peter W. Lange, Executive Director, Transportation Services

Kristie L. Orr '91, Director, Disability Services

Cruz Rios, Graduate Student and Program Advisor, Department of Multicultural Services

Chareny L. Rydl, Director, Residence Life

Rodney E. Weis, Executive Director, Facilities Services Administration

Kelly Wellman '94, Campus Sustainability Officer

Sherry L. Wine '89, Director, University Center Complex

David G. Woodcock, Professor, Department of Architecture

IMPERATIVES 9: COMMUNITY AND METROPOLITAN CONNECTIONS

Chad E. Wootton '96, *Associate Vice President for External Affairs, Academic Affairs, and Chair, IST 9*

Mark Hussey '79, *Vice Chancellor and Dean, College of Agriculture and Life Sciences, and Co-Chair, IST 9*

Cady Auckerman '00, *Chief of Staff, College of Agriculture and Life Sciences, and Facilitator, IST 9*

Frank Ashley, *Vice Chancellor for Academic Affairs, The Texas A&M University System*

Jorge Bermudez '73, *President and CEO, Byebrook Group*

Wesley T. Bissett '97, *Assistant Professor, Department of Veterinary Integrative Biosciences*

Tiffany Britton '92, *Assistant Vice Chancellor for External Affairs, Texas A&M Engineering*

William A. Brown, *Associate Professor, and Program Director of the Certificate in Nonprofit Management*

Glenda E. Byrns '07, *Clinical Assistant Professor, Department of Education Psychology*

Brett L. Cornwell '91, *Associate Vice Chancellor, Office of Technology Commercialization, The Texas A&M University System*

Tim D. Davis, *Professor and Head, Department of Horticultural Sciences*

Royce Hickman '64, *President and CEO, Bryan College Station Chamber of Commerce*

Carol A. Huff '75, *Assistant Vice Chancellor for Finance, Texas A&M Engineering*

Ronald A. Kaiser, *Professor, Department of Recreation and Parks*

Tommie Lohman '52, *Engineering Advisory Council*

James E. Moore, *Professor, Biomedical Engineering/Intergovernmental Panel on Climate Change Representative, Texas A&M Engineering*

Sarah B. Novak '11, *Undergraduate Student Former Agricultural and Natural Resources Policy Austin Intern*

Jeffrey P. Ripley '08, *Assistant Professor and Extension Specialist, Texas AgriLife Extension Service*

IMPERATIVE 10: GOVERNANCE

Antonio Cepeda Benito, *Dean of Faculties and Associate Provost, and Chair, IST 10*

Vanessa Diaz de Rodriguez, *Chief of Staff and Director, Dean of Faculties, and Co-Chair, IST 10*

Robert S. Bednarz, *Professor, Department of Geography*

Kathy Collins, *Associate Director, Residence Life & Housing*

Peter J. Hugill, *Professor, Department of Geography*

Konrad Johnson '11, *Undergraduate Student, Finance*

Glenda Marriott, *Center for Teaching Excellence Development Council*

Andrew “Drew” Shelnett '11, *President, Graduate Student Council FY2010-2011*

Sorin M. Sorescu, *Professor and Head, Department of Finance*

James R. Woosley, *Instructional Associate Professor, Center for Distance Learning*

IMPERATIVE 11: RESOURCE PARITY

B. J. Crain '82, *Vice President for Finance and Chief Financial Officer, and Chair, IST 11*

Kathy Symank '77, *Associate Vice President for Human Resource and Administrative Services, and Co-Chair, IST 11*

Hilary Albrecht '12, *Speaker of the 63rd Session, Texas A&M University Student Senate*

James J. Benjamin, *Professor and Head, Department of Accounting*

José Luis Bermúdez, *Dean, College of Liberal Arts*

Ron Carter, *Assistant Department Head, Department of Chemistry*

Tracy Foster '96, *Senior Financial Analyst, Division of Finance*

Cheryl Hanks, *Chief of Staff and Assistant Dean, College of Liberal Arts*

Michael R. Kinneys
Associate Professor, Department of Accounting

Chris Novosad '05, *Assistant Dean, College of Architecture*

Alissa L. Schroeder, *Director of Benefits, Human Resources*

Terry Spang, *Associate Vice Provost for Operations*

Deborah Wright '82, *Assistant Vice President for Budget and Planning, Division of Finance*

Allen Wyse '94, *Senior Financial Analyst, Division of Finance*

IMPERATIVE 12: MEET OUR COMMITMENT TO TEXAS

Mark Hussey '79, *Vice Chancellor and Dean, College of Agriculture and Life Sciences, and Chair, IST 12*

Chad Wootton '96, *Associate Vice President for External Affairs, and Co-Chair, IST 12*

Cady Auckerman '00, *Chief of Staff, College of Agriculture and Life Sciences, and Facilitator, IST 12*

Frank Ashley, *Vice Chancellor for Academic Affairs, The Texas A&M University System*

Jorge Bermudez '73, *President and CEO, Byebrook Group*

Wesley T. Bissett '97, *Assistant Professor, Department of Veterinary Integrative Biosciences*

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Glenda E. Byrns '07, *Clinical Assistant
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Brett L. Cornwell '91, *Associate Vice
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Tim D. Davis, *Professor and Head,
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Royce Hickman '64, *President and
CEO, Bryan College Station Chamber of
Commerce*

Carol A. Huff '75, *Assistant Vice
Chancellor for Finance, Texas A&M
Engineering*

Ronald A. Kaiser, *Professor, Department
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Tommie Lohman '52, *Engineering
Advisory Council*

James E. Moore, *Professor, Biomedical
Engineering/Intergovernmental Panel on
Climate Change Representative, Texas
A&M Engineering*

Sarah B. Novak '11, *Undergraduate
Student Former Agricultural and Natural
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Jeffrey P. Ripley, *Assistant Professor and
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